2024 People & Communities Update









Contents

This document contains certain 2024 data for the following areas: Safety & Health, Giving Back to Communities, and Workplace Representation. Data provided in this update includes information for The Coca-Cola Company and The Coca-Cola Foundation.

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About This Update

SCOPE OF THE UPDATE

Except as otherwise noted, this update includes information as of December 19, 2025, and covers certain data of The Coca-Cola Company and The Coca-Cola Foundation, as applicable, for 2024. References to "currently," "to date" or similar expressions reflect data and information as of December 31, 2024.

This update is provided to transparently share data on certain workplace, safety and community-related initiatives. It should not be relied upon in making investment decisions.

Our processes and controls may not always comply with evolving standards for identifying, measuring and reporting certain metrics included in this update; our interpretation of reporting standards may differ from those of others; and such standards may change over time.

Historical performance data may be revised due to reasons such as new data availability; industry-driven changes to methodologies; improvement in data collection and measuring systems; or activities such as joint ventures, mergers and acquisitions or divestitures. In cases where historical information is revised substantially, we will footnote the change with a clear explanation. Statements about future developments and past occurrences are based on information and assumptions available as of the date of publication. While we are committed to providing timely updates, the company holds no obligation to update any such information or statements.

Limited review level of assurance under attestation standards of the American Institute of Certified Public Accountants over select metrics was obtained from Ernst & Young LLP (as indicated in the Independent Accountants' Review Report).

FORWARD-LOOKING STATEMENTS

This data update may contain statements, estimates or projections that constitute "forward-looking statements" as defined under U.S. federal securities law. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will" and similar expressions identify forward-looking statements, which generally are not historical in nature. Forward-looking statements are subject to certain risks and uncertainties that could cause The Coca-Cola Company's actual results to differ materially from its historical experience and our present expectations or projections. These risks include, but are not limited to, evolving regulatory requirements and expectations, including evolving processes, controls and methodologies data; an inability to attract or retain specialized talent or top talent with diverse perspectives, experiences and backgrounds that reflect the broad range of consumers and markets we serve around the world; disruption of our supply chain, including increased commodity, raw material, packaging, energy, transportation and other input costs;

an inability to successfully integrate and manage our acquired businesses, brands or bottling operations or an inability to realize a significant portion of the anticipated benefits of our joint ventures or strategic relationships; failure by our third-party service providers and business partners to satisfactorily fulfill their commitments and responsibilities; an inability to renew collective bargaining agreements on satisfactory terms, or we or our bottling partners experience strikes, work stoppages, labor shortages or labor unrest; obesity and other health-related concerns; evolving consumer product and shopping preferences; product safety and quality concerns; perceived negative health consequences of processing and of certain ingredients, such as nutritive and non-nutritive sweeteners, color additives and biotechnologyderived substances, and of other substances present in our beverage products or packaging materials; failure to digitalize the Coca-Cola system; damage to our brand image, corporate reputation and social license to operate from negative publicity, whether or not warranted, concerning product safety or quality, workplace and human rights, obesity or other issues; and other risks discussed in our filings with the Securities and Exchange Commission (the SEC), including our Annual Report on Form 10-K for the year ended December 31, 2024, and our subsequently filed Quarterly Reports on Form 10-Q, which filings are available through the SEC's website.

You should not place undue reliance on forward-looking statements, which speak only as of the date they are made. We undertake no obligation to publicly update or revise any forward-looking statements.



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Year ended December 31,	Reporting Boundary	2022	2023	2024
Lost-Time Incident Rate ¹	The Coca-Cola Company	N/A	N/A	0.33 ²
	The Coca-Cola Company	0.25	0.26	N/A

CONSOLIDATED BUSINESS REPORTING BOUNDARIES

METRIC	Lost-Time Incident Rate				
REPORTING BOUNDARY	The Coca-Cola Company				
Costa: retail coffee stores	Excluded				
Costa: rest of business	Excluded				
innocent	Included				
doğadan	Included				
fairlife	Included				
BODYARMOR	Included				
BIG	Included				
Other Consolidated Operations	Included				
Co-packers	Not applicable				

GLOSSARY

BIG: Bottling Investments Group

Other Consolidated Operations: a consolidated affiliate for which the company counts unit case volume managed outside the Bottling Investments Group (i.e., tea operations, canners, bottling)

¹ The Lost-Time Incident Rate (LTIR) represents the number of reported work-related injuries or illnesses that result in one or more days away from work per 100 employees and contractors. For additional metric scope and definitions, please view the criteria statement in the Independent Accountants' Review Report.

² Due to a change in reporting scope, the 2024 data is not directly comparable to that of previous years. For information on exclusions and reporting boundaries, please refer to the criteria statement in the <u>Independent Accountants' Review Report</u>. The scope of reporting is limited to self-reported or witness-reported data collected for TCCC and active company-owned or controlled production facilities, distribution centers, route-to-market (fleet) operations, laboratories, and BODYARMOR, innocent, and fairlife offices as of December 31, 2024. Costa managed sites and TCCC managed offices are excluded.

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Year ended December 31,	Reporting Boundary	2022	2023	2024
Amount of charitable contributions made by The Coca-Cola Company and The Coca-Cola Foundation (in millions) ¹	The Coca-Cola CompanyThe Coca-Cola Foundation	\$139.0	\$158.1	\$174.9
Percentage of the company's operating income ²	The Coca-Cola CompanyThe Coca-Cola Foundation	1.4%	1.5%	1.6%

CONSOLIDATED BUSINESS REPORTING BOUNDARIES

METRIC	Amount of charitable contributions made by The Coca-Cola Company and The Coca-Cola Foundation (in millions)	Percentage of the company's operating income
REPORTING BOUNDARY	The Coca-Cola CompanyThe Coca-Cola Foundation	The Coca-Cola CompanyThe Coca-Cola Foundation
Costa: retail coffee stores	Included	Included
Costa: rest of business	Included	Included
innocent	Included	Included
doğadan	Included	Included
fairlife	Included	Included
BODYARMOR	Included	Included
BIG	Included	Included
Other Consolidated Operations	Included	Included
Co-packers	Not applicable	Not applicable

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¹ This amount includes charitable grants awarded by The Coca-Cola Foundation and donations made by The Coca-Cola Company.

² These percentages were calculated based on the company's prior year operating income (excluding the Bottling Investments operating segment).

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Year ended December 31,	Reporting Boundary	2022	2023	2024
GENDER REPRESENTATION BY LEVEL (GLOBAL) ¹	The Coca-Cola Company			
Female (global)				
Senior Leadership		39.0%	41.5%	43.9%
Middle Management		51.3%	52.3%	52.4%
Professionals		36.0%	37.3%	38.2%
Total		44.0%	45.4%	46.1%
Male (global)				
Senior Leadership		61.0%	58.5%	56.1%
Middle Management		48.7%	47.7%	47.6%
Professionals		64.0%	62.6%	61.8%
Total		56.0%	54.6%	53.8%

CONSOLIDATED BUSINESS REPORTING BOUNDARIES

METRIC	GENDER REPRESENTATION BY LEVEL
	(all levels) (GLOBAL)

REPORTING BOUNDARY	 The Coca-Cola Company
Costa: retail coffee stores	Excluded
Costa: rest of business	Excluded
innocent	Excluded
doğadan	Excluded
fairlife	Excluded
BODYARMOR	Excluded
BIG	Excluded
Other Consolidated Operations	Excluded
Co-packers	Not applicable

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2024 U.S. WORKFORCE DEMOGRAPHICS — EEO-1 REPORT¹

	Race/Ethnicity														
	Hisp		Not Hispanic or Latino												
	or Latino Male Female														
JOB CATEGORIES	Male	Female	White	Black or African American	Asian	Native Hawaiian or Other Pacific Islander	American Indian or Alaska Native	Two or More Races	White	Black or African American	Asian	Native Hawaiian or Other Pacific Islander	American Indian or Alaska Native	Two or More Races	Row Total
Executive/Senior-Level Officials and Managers	53	30	251	25	52	0	2	6	167	34	35	0	0	4	659
First/Mid-Level Officials and Managers	113	70	527	105	50	2	1	22	372	109	74	0	3	13	1,461
Professionals	155	153	815	199	204	5	4	29	797	367	199	6	3	45	2,981
Technicians	217	95	270	240	70	4	3	21	89	88	17	1	0	6	1,121
Sales Workers	50	48	288	69	15	0	1	11	220	151	19	1	2	16	891
Administrative Support Workers	44	36	82	40	5	1	1	6	101	83	6	0	0	10	415
Craft Workers	134	7	211	131	19	4	3	19	14	12	3	0	0	2	559
Operatives	164	40	215	73	11	1	3	8	57	14	1	0	1	1	589
Laborers and Helpers	7	3	4	12	0	0	0	1	1	10	0	0	0	0	38
Service Workers	0	1	0	5	0	0	0	0	1	2	0	0	0	0	9
TOTAL	937	483	2,663	899	426	17	18	123	1,819	870	354	8	9	97	8,723



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